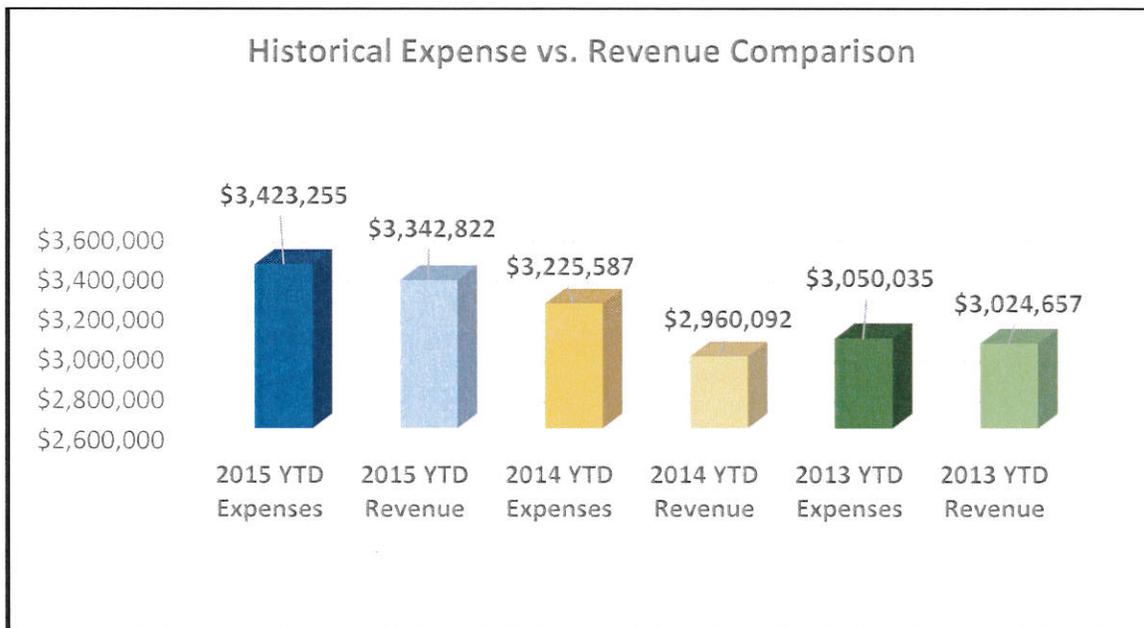
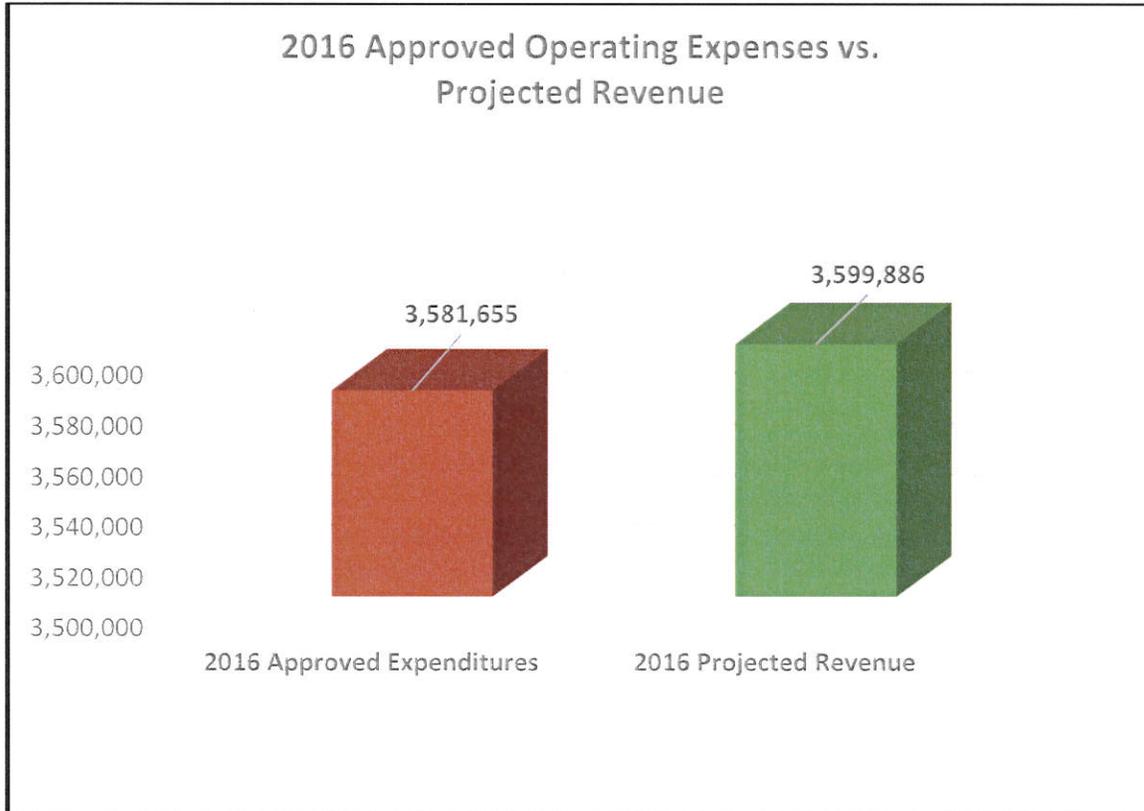


Village of New Concord 2016 Operating Budget Summary

2016 Total Approved Expenditures	\$3,581,655
2016 Total Projected Revenues	\$3,599,886



2016 Income Tax Revenue Projections

Non-Safety Service Income Tax Revenue	\$585,000
Safety Service Income Tax Revenue	\$290,000

Major Village of New Concord Departments/Funds Review

Major Departments/Funds	2015 Carryover	Proposed 2016 Expenses	Projected 2016 Revenue
General Fund	\$38,863	\$1,177,010	\$1,048,300
Administration Department		\$789,173	
Police Department		\$283,577	
Fire Department	\$134,345	\$779,596	\$657,000
Operations Department <i>(Includes street assessment & community commons street funds)</i>	\$49,337	\$313,789	\$285,060
Water Department	\$78,228	\$581,343	\$510,250
Wastewater Department	\$66,390	\$562,515	\$486,250
NCAARD	\$34,778	\$28,000	\$21,000
Pool	\$7,926	\$45,900	\$29,800
Total Operating Budget	\$536,951	\$3,626,255	\$3,074,972

Proposed 2016 Capital Expenditures

Police Department

Simulation equipment = \$3,000
General Improvements = \$3,500
Radio system upgrade = \$4,500

Administration Department

Village Hall Basement Renovation = \$8,000

Misc. General Fund & Community Commons TIF Revenue Fund

Alternative Lighting Project = \$69,829

***Village can pay approx. \$13,000 down on a short term (1-3 year) note to cover this expense

Fire Department

Medic = \$230,000
Heating System = n/a
Air packs = n/a
Turnout Gear = n/a

Operations Department/Street Maintenance/Street Assessment

Village Hall Parking Lot Patching = \$5,000
Walk Behind Mower = \$8,000
Traffic Control Box Replacement = \$22,000
Street Repair = \$35,000
Paving = \$60,000

South Friendship Drive Development

Bond Counsel (if necessary) = \$5,000
Engineering = \$10,000

Water Department

Village Income Survey = \$4,200
Water/Wastewater Meters = \$7,000
Waterline replacement at highland = \$10,000
Telemetry for booster station = \$22,000
Waterline replacement at friendship drive = \$25,000

Wastewater Department

Water/Wastewater Meters = \$3,000
Village Income Survey = \$4,200
Generator = \$40,000

Proposed 2016 Street Improvement Program

Subject to revision after Spring of 2016

Paving

- 1) Barrington Ridge
- 2) Maple Ave from Depot to Main Street
- 3) Plum Alley from Delaware west to first alley
- 4) Chestnut from Maple Ave to Main St
- 5) Small alley between Montgomery and Westview Alley
- 6) Lincoln – Beginning at Montgomery heading north to Stag Alley
- 7) Alley north of Harper Ave running east/west between Comin and Lincoln
- 8) Alley beginning on east end of Stag Alley heading south to Main Street

Patches

- 1) Road cut on Maple Ave at Chestnut
- 2) McCall's Lane
- 3) Garfield Ave

2015 Village of New Concord Debt									
Issue	Principal Outstanding 1/1/2015	Principal Issued in 2015	Principal Retired in 2015	Principal Outstanding 12/31/2015	Payment Due in 2016	Interest Rate	Term	Start-End	Pay Dates
General Fund									
Facilities G. O. Bond (Fifth/Third Bank)	\$ 245,000		\$ 60,000	\$ 185,000	\$ 69,500	4.8%	15 year	04-18	12/1 & 6/1
Total General Fund Debt	\$ 245,000		\$ 60,000	\$ 185,000	\$ 69,500				
Community Commons TIF Fund									
TIF Bond	\$ 190,000		\$ 22,225	\$ 167,775	\$ 25,811	1.9%	8 year	15-22	10/25
Total Community Commons TIF Debt	\$ 190,000		\$ 22,225	\$ 167,775	\$ 25,811				
Operations/Street Maintenance Fund									
2011 Ford Dump Truck L/P (Community)	\$ 25,847		\$ 6,059	\$ 19,788	\$ 7,173	4.2%	7 year	12-18	1/25
2015 Ford Pick-up L/P (Century Bank)	\$ -	\$ 24,650	\$ -	\$ 24,650	\$ 5,329	2.65%	5 year	16-20	1/9
Total Operations/Street Maint. Debt	\$ 25,847		\$ 6,059	\$ 44,438	\$ 12,502				
Police Fund									
2011 Escape Cruiser L/P (Huntington Bank)	\$ 10,477		\$ 5,141	\$ 5,336	\$ 5,538	3.8%	5 year	11-16	12/13
2014 Cruiser (Century Bank)	\$ 23,086		\$ 5,547	\$ 17,538	\$ 6,159	2.7%	5 year	14-18	10/23
Total Police Debt	\$ 33,562		\$ 10,688	\$ 22,874	\$ 6,159				
Fire Fund									
Firetruck L/P (Community Bank)	\$ 206,303		\$ 48,364	\$ 157,939	\$ 57,254	3.6%	10 year	08-18	5/31
EMS Squad L/P (Century Bank)	\$ 102,855		\$ 25,715	\$ 77,140	\$ 28,843	4.0%	7 years	12-18	5/15
Total Fire Debt	\$ 309,158		\$ 74,079	\$ 235,079	\$ 86,097				
Wastewater Fund									
Sewer Sludge Press L/P (Huntington Bank)	\$ 48,501		\$ 13,821	\$ 35,680	\$ 16,456	5.2%	10 year	08-18	2/5
Refinance Sewer Bonds - Community Bank	\$ 339,315		\$ 24,873	\$ 314,442	\$ 38,810	4.1%	14 years	12-25	2/4 & 8/4
OWDA-East Sewer Loan	\$ 100,657		\$ 7,599	\$ 93,058	\$ 8,586	1.0%	20 years	07-27	1/1 & 7/1
OPWC West Sewer Loan	\$ 217,174		\$ 8,517	\$ 208,657	\$ 8,517	0.0%	30 year	11-40	1/31
2011 USDA Sewer Bonds	\$ 548,220		\$ 9,800	\$ 538,420	\$ 22,292	2.2%	40 years	12-51	4/1
Total Wastewater Debt	\$ 1,253,867		\$ 64,609	\$ 1,190,258	\$ 78,205				
Water Fund									
OWDA Water Improvement Loan	\$ 488,277		\$ 63,973	\$ 424,304	\$ 92,537	5.8%	25 year	96-21	1/1 & 7/1
OWDA N. Friendship Water Line	\$ 58,711		\$ 6,491	\$ 52,220	\$ 8,461	3.4%	10 year	12-22	1/1 & 7/1
OWDA-WWTP Clarifiers Loan	\$ 98,987		\$ 11,646	\$ 87,342	\$ 11,646	0.0%	20 years	03-23	1/1 & 7/1
OPWC West Tank Repair Loan	\$ 151,807		\$ 10,843	\$ 140,963	\$ 10,843	0.0%	10 year	14-28	1/31
Total Water Debt	\$ 797,782		\$ 92,953	\$ 704,830	\$ 123,487				
Total Village Debt	\$ 2,855,216	\$ -	\$ 330,613	\$ 2,550,254	\$ 401,761				

L/P = Lease Purchase

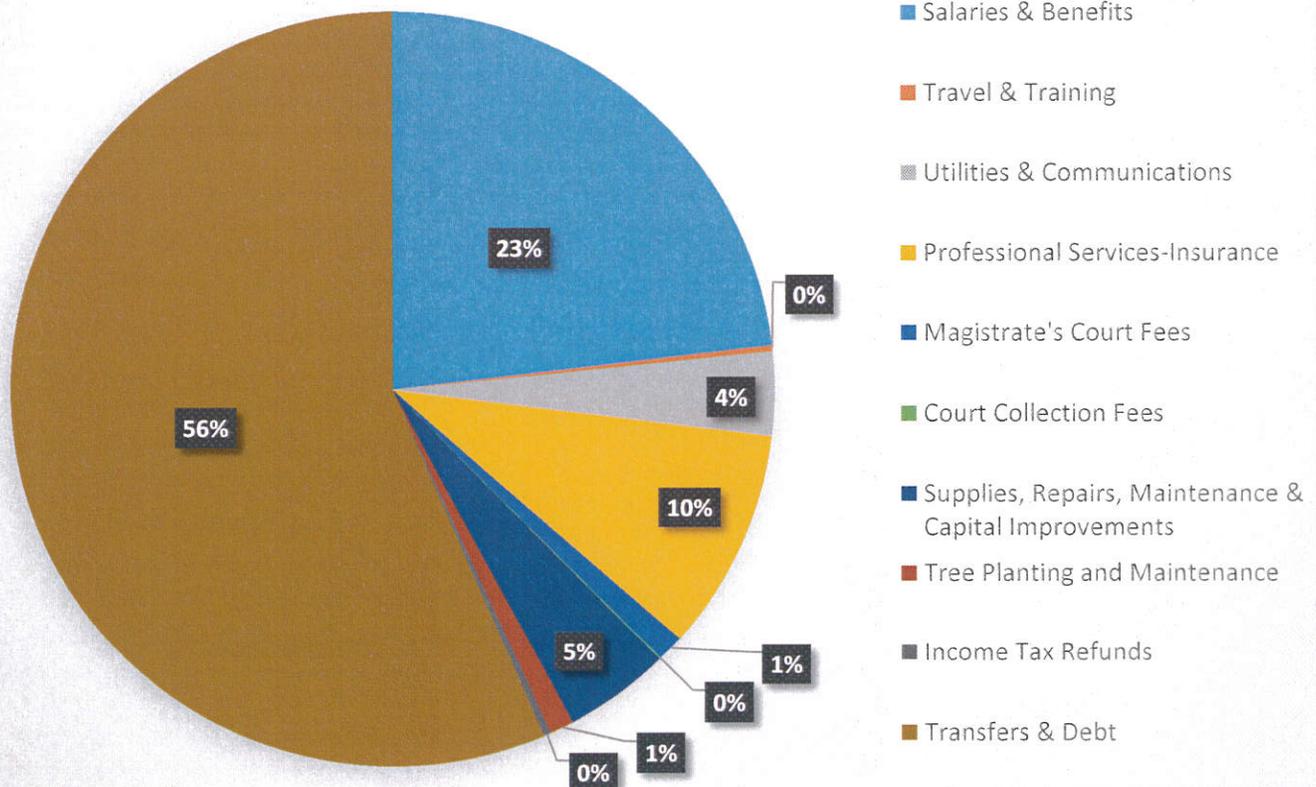
Administration Department

Objectives and Activities

- Village Administration which includes: Economic Development activities, event administration, community development activities, facilitation of the street tree and sidewalk programs, resolution of resident concerns, coordination with Village committees, Council members and the Mayor.
- Fiscal administration of the Village including: payroll processing, payment of bills, monitoring operating budget fund expenditures, and tracking revenues.
- Collection of 1.5% income tax from individuals and businesses.
- Collection of water revenue including: water usage billed to residents, bulk water sales, water tap fees, miscellaneous water revenue, and penalty fees.
- Ensure prompt, fair and impartial hearings for persons cited for violating Village of New Concord municipal ordinances.
- Assist property owners with Zoning inquiries; ensure that property owners are aware of any applicable Village Code issues affecting their potential projects; and facilitate appropriate resolutions to any potential violations

Position Titles	2015 Current Number	2016 Adopted
Village Administrator	1	1
Fiscal Officer	1	1
Tax Administrator/Court Clerk/Administrative Assistant	1	1
Utility Billing Clerk/Administrative Assistant	1	1
Zoning Officer	.5	.5
Management Intern	1	1

2016 Administration Department Expenditures



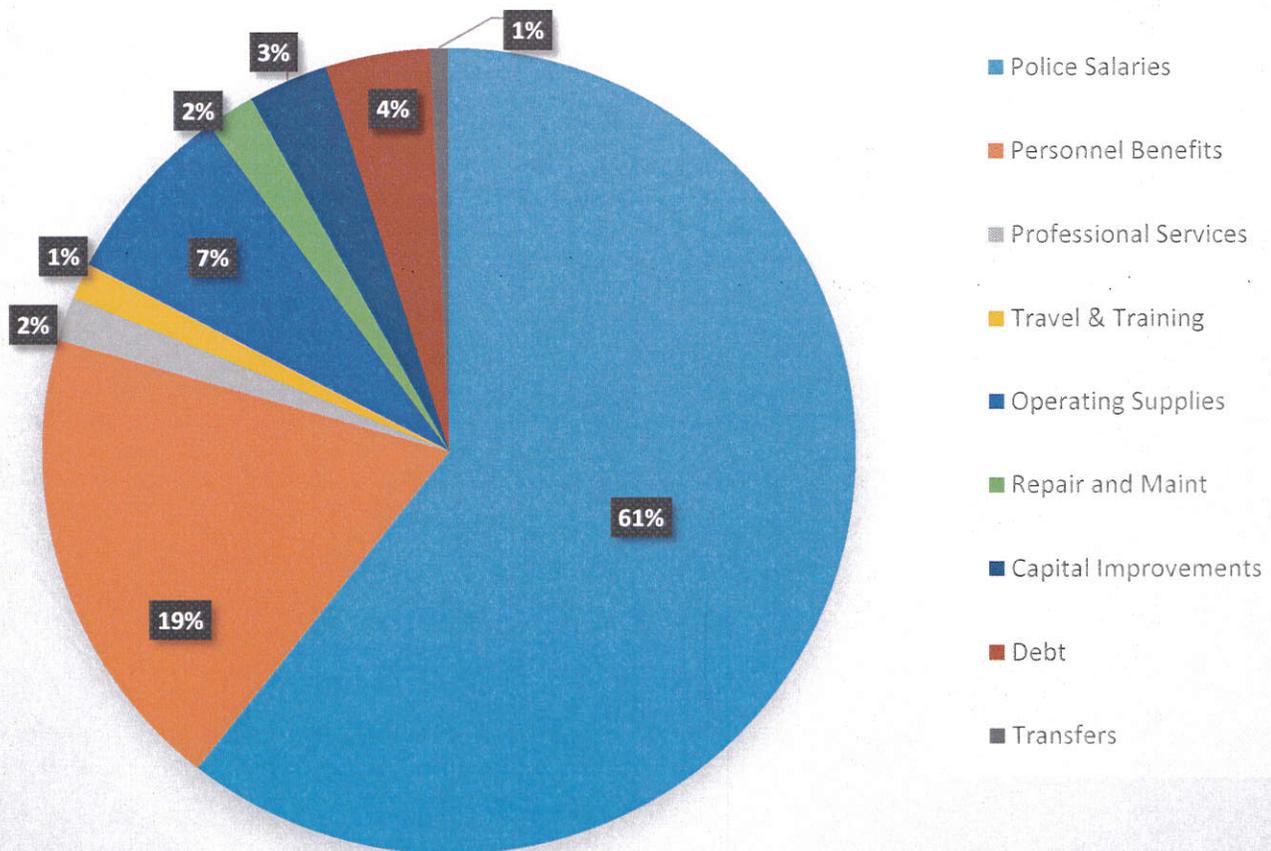
Police Department

Objectives and Activities

- Provide quality, professional public safety services
- Maintain 24/7 police coverage in the Village
- Ensure that all officers receive proper education and training.
- Effectively increase the overall safety in the Village

Position Titles	2015 Current Number	2016 Adopted
Chief of Police	1	1
Sergeant	1	1
Police Officer	2.5	2.5
Auxiliary Officer	10	15

2016 Police Department Expenditures



New Concord Police Department

Vehicle/Equipment	Year	Condition	Age	Mileage/Hours	Target Replacement Year	Life Expectancy of New Unit	Estimated Replacement Cost	Original Cost	Amount Owed
Escape	2014	Good	2 years	40,247	2018	5 years	\$35,000(w/ equip)	\$ 28,468.00	\$ 5,538.00
Cruiser	2012	Good	4 years	69,024	2016	5 years	\$35,000(w/ equip)	\$ 24,159.00	\$ 17,500.00
Escape Laptop	2012	Fair	4 years		2017	4 years	\$ 3,500.00	\$ 2,000.00	\$ -
Cruiser Laptop	2012	Fair	4 years		2017	4 years	\$ 3,500.00	\$ 2,000.00	\$ -
Handheld Radar	n/a	Fair	n/a		2017	7 years	\$ 1,000.00	n/a	\$ -
AR Rifles	2015	Great	0		unknown	10 Years	\$ 1,000.00	\$ 850.00	\$ -

Large Capital Improvement Items

- Garage to house cruisers and equipment - \$50,000+
- Property for shooting range & training area - \$20,000+
- Major office improvements or possible location change - \$50,000+

Additional Equipment Needs/Costs:

2016 Budget Items

- Radio equipment - \$4,000 to \$6,000
- Training gear - simulation supplies for paint guns - \$3,000
- Cruiser cameras - \$500

2017 Budget Items

- Office furniture - \$1,000

2018 Budget Items

- Shotguns - \$1,000
- Duty Weapons - \$6,000

New Concord General Fund

2016 Proposed General Fund Expenditures	2015 YTD Spent	YTD % Spent	2015 Perm Approp	2016 Proposed Budget	2016 Perm Approp
Police Department Expenditures					
Police Salaries	\$ 160,504	100%	\$ 160,600	\$170,880.00	
Personnel Benefits	\$ 50,719	99%	\$ 51,400	\$53,000.00	
Professional Services	\$ 6,019	91%	\$ 6,600	\$5,000.00	
Travel & Training	\$ 1,692	81%	\$ 2,100	\$5,000.00	
Operating Supplies	\$ 16,003	77%	\$ 20,900	\$20,500.00	
Repair and Maint	\$ 5,119	88%	\$ 5,800	\$5,500.00	
Capital Improvements	\$ 8,849	88%	\$ 10,000	\$10,000.00	
Cruiser Lease Principle	\$ 10,687	99%	\$ 10,762	\$11,029.00	
Cruiser Lease Int	\$ 1,008	53%	\$ 1,908	\$668.00	
Transfers				\$2,000.00	
Total Police	\$ 260,600	96%	\$ 270,070	\$283,577.00	
Administration Department Expenditures					
Admin Salaries	\$ 143,467	100%	\$ 143,600	\$130,000.00	
Personnel Benefits	\$ 45,962	99%	\$ 46,400	\$52,000.00	
Travel & Training	\$ 4,670	99%	\$ 4,700	\$2,000.00	
Utilities	\$ 18,374	61%	\$ 30,000	\$24,000.00	
Communications	\$ 3,139	85%	\$ 3,700	\$4,000.00	
Professional Services-Insurance	\$ 63,641	84%	\$ 76,000	\$75,000.00	
Magistrate's Court Fees	\$ 8,926	99%	\$ 9,000	\$9,000.00	
Court Collection Fees	\$ 521	52%	\$ 1,000	\$500.00	
Supplies, Repairs & Maintenance	\$ 27,352	81%	\$ 33,800	\$28,000.00	
Tree Planting and Maintenance	\$ 8,938	89%	\$ 10,000	\$8,000.00	
Capital Improvements	\$ 60,469	89%	\$ 67,800	\$10,500.00	
One Ton Lease Interest	\$ 1,114	100%	\$ 1,114	\$853.00	
One Ton Lease Principle	\$ 6,059	100%	\$ 6,059	\$6,320.00	
Transfers	\$ 409,060	95%	\$ 432,000	\$367,000.00	
Income Tax Refunds	\$ 1,484	19%	\$ 8,000	\$2,500.00	
Facilities Bond Interest	\$ 12,500	100%	\$ 12,500	\$9,500.00	
Facilities Bond Principle	\$ 60,000	100%	\$ 60,000	\$60,000.00	
Total Administration	875,674	93%	945,673	\$789,173.00	
Elected Officials Expenditures					
Elected Officials Salaries	\$ 9,430	96%	\$ 9,860	\$9,860.00	
Personnel Benefits	\$ 907	76%	\$ 1,200	\$1,200.00	
Total Elected Officials	10,337	93%	11,060	\$11,060.00	
General Fund Misc. Expenditures					
Auditor & Treas Fees	\$ 2,706	90%	\$ 3,000	\$2,200.00	
State Examiner's Fees	\$ -	0%	\$ 4,750	\$3,000.00	
Worker's Compensation	\$ 12,725	97%	\$ 13,100	\$13,000.00	
Election Expense	\$ -		\$ -	\$0.00	
Transfers	\$ -			\$5,000.00	
Advance Out	\$ -		\$ -	\$0.00	
Contingency Fund	\$ -	0%	\$ 75,649	\$70,000.00	
Total Misc. Expenses	15,431	16%	96,499	\$93,200.00	
General Fund Reserve				\$5,000.00	
Police Department Reserve				\$2,000.00	
TOTAL GENERAL FUND	\$ 1,162,042	88%	\$ 1,323,302	\$1,177,010.00	\$1,178,864.00

Fire Department

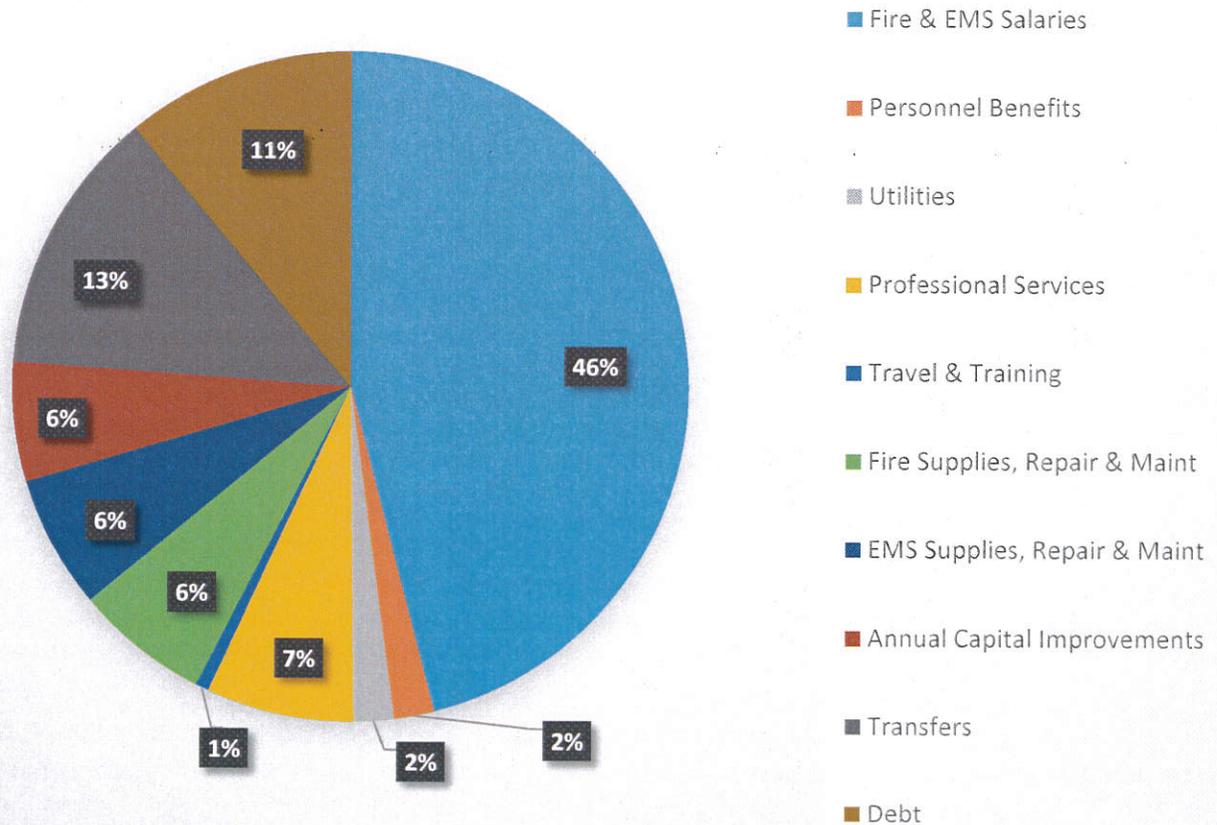
Objectives and Activities

- Provide fire and EMS protection services and preserve the well-being and health to the residents of New Concord and those residing in the surrounding coverages areas.
- Continue education efforts with businesses, residents and school district.
- Maintain a high standard of training and education, act and perform in a safe manner, be courteous to all, and treat everyone in a professional manner.

Position Titles	2015 Current Number (FTEs)	2016 Adopted (FTEs)
Fire Chief	1	1
Officer/FF2/EMT	6.5	6.5
FF2/EMT	1	1
FF1/Medic	.5	.5
FF1/EMT or Medic	2.5	2.5

***Currently there are 11 Volunteer Fire Fighters

2016 Fire Department Expenditures



New Concord Fire Department

Vehicle/Equipment	Year	Condition	Age (years)	Mileage	Hours	Target Replacement Year	Life Expectancy of New Unit (Years)	Estimated Replacement Cost	Original Cost	Notes
Engine 903	1998	Good	16	36194	2643	2016	20	\$ 500,000	\$ 250,000	
Tanker 901	1995	Good	19	27810	2504		20	\$ 250,000	\$ 135,000	
Truck 901	1990	Good	24	33812	4556		Unknown	\$ 1,000,000	\$ 50,000	purchased used in 2012
Engine 902	1991	Good	23	46771	4154		20	\$ 500,000	\$ 50,000	purchased used in 2005
Medic 903	1998	Good	16	152709			8 to 10	\$ 215,000	\$ 100,000	
Medic 902	2003	Good	11	330203			8 to 10	\$ 215,000	\$ 3,000	purchased used in 2013
Brush 901	2008	Good	6	20284			20	\$ 100,000	\$ 85,000	
Rescue 901	2009	Excellent	5	16063			20	\$ 600,000	\$ 450,000	
Medic 905	2011	Excellent	3	47121			10	\$ 215,000	\$ 181,250	
**Support 901									\$ 30,000	
**Chief's Command								\$ 40,000		

New Concord Fire Department

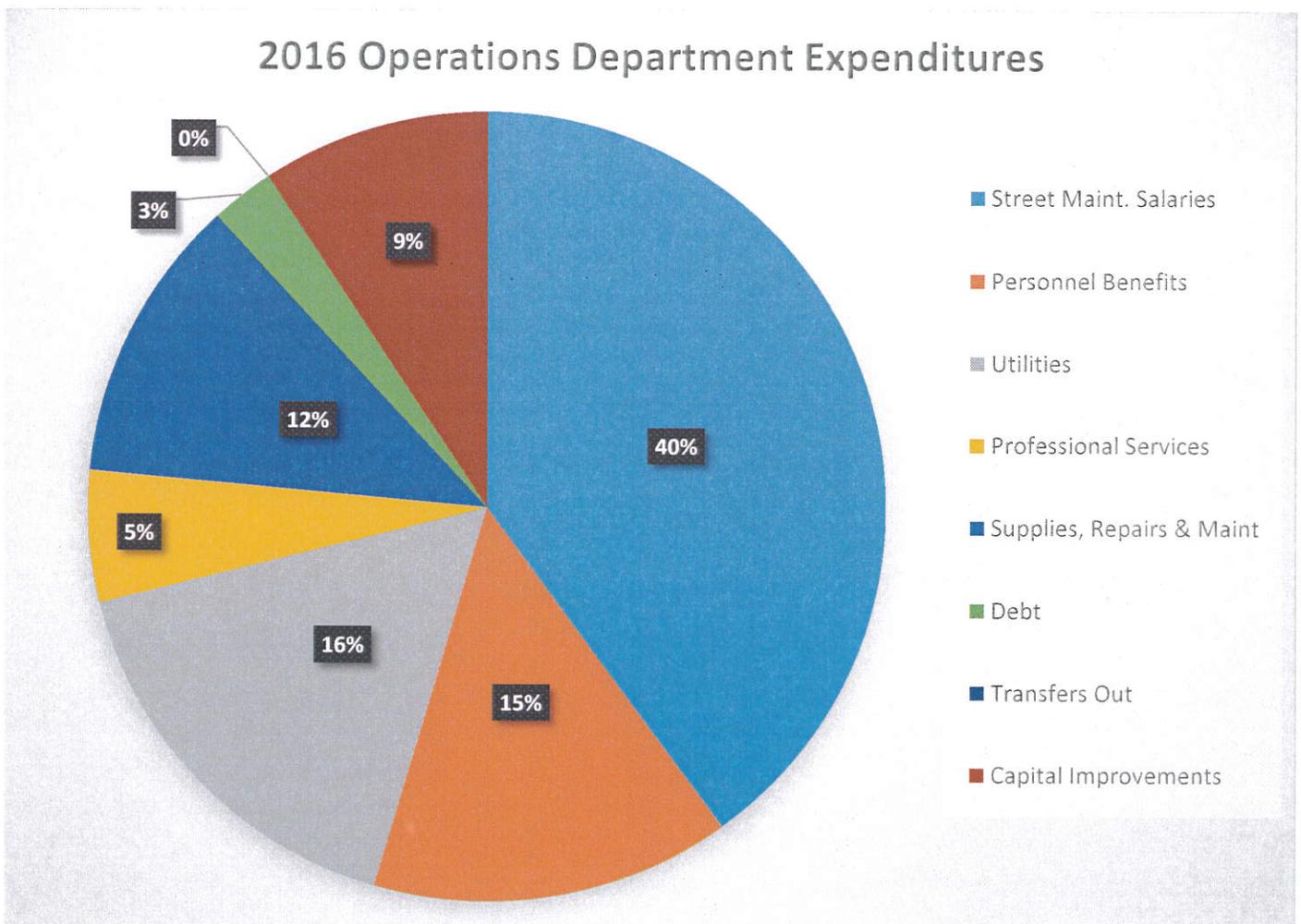
2016 Proposed Fire Fund Expenditures	2015 YTD Spent	YTD % Spent	2015 Perm Approp	2016 Proposed Budget	2016 Perm Approp
Fire Department Expenditures					
Fire & EMS Salaries	\$ 354,730	100%	\$ 355,000	\$358,500.00	
Personnel Benefits	\$ 11,580	97%	\$ 12,000	\$15,000.00	
Utilities	\$ 13,459	99%	\$ 13,600	\$15,000.00	
Professional Services	\$ 53,533	99%	\$ 54,250	\$55,000.00	
Travel & Training	\$ 3,166	99%	\$ 3,200	\$5,000.00	
Fire Supplies, Repair & Maint	\$ 45,248	98%	\$ 46,250	\$50,000.00	
EMS Supplies, Repair & Maint	\$ 56,542	100%	\$ 56,700	\$50,000.00	
Annual Capital Improvements	\$ 30,031	98%	\$ 30,546	\$45,000.00	
Lease Interest-Rescue	\$ 8,879	100%	\$ 8,879	\$6,824.00	
Lease Principle Rescue	\$ 48,375	100%	\$ 48,375	\$50,429.00	
Transfers	\$ -		\$ -	\$100,000.00	
Squad Note Interest	\$ 4,168	100%	\$ 4,168	\$3,128.00	
Squad Note Principle	\$ 25,715	100%	\$ 25,715	\$25,715.00	
Total Fire and EMS	\$ 655,427	100%	\$ 658,683	\$779,596.00	\$869,346.00
Fire Department Reserve				\$100,000.00	

Operations Department

Objectives and Activities

- Water Distribution System
- Water Meter Reading
- Sewer Collection System
- Storm Sewer Maintenance
- Roadway and Alley Maintenance
- Street Light and Traffic Signal Maintenance
- Street Sweeping, Snow Plowing and Leaf Pick-up
- Open-space and Park Maintenance
- Dead Animal Pick-up

Position Titles	2015 Current Number (FTEs)	2016 Adopted (FTEs)
Operations Manager	1	1
Operator	3 (1 vacant)	3
Winter Seasonal	1	0
Summer Seasonal	2	2



Operations Department Vehicle/Equipment Replacement Schedule

Vehicle/Equipment	Year	Condition	Age	Mileage/Hours	Target	Life Expectancy of Estimated		
					Replacement Year	New Unit	Replacement Cost	Original Cost
Ford F250	2015	Excellent		1			\$ 25,000	\$ 24,650
GMC Utility Truck	1997	Fair	19 years				\$ 30,000	\$ 25,000
GMC Dump Truck - 2 Ton	2001	Fair	15 years				\$ 68,000	\$ 62,000
Swartz Street Sweeper - A4000	2002	Fair	14 years				\$ 110,000	\$ 90,000
JD Leaf Loader	2005	Excellent	11 years				n/a	\$ 12,000
GMC Utility Truck	2006	Excellent	10 years				\$ 30,000	\$ 20,000
GMC Dump Truck	2008	Excellent	8 years				\$ 68,000	\$ 61,000
Ford Dump Truck	2011	Excellent	5 years				\$ 48,000	\$ 42,550
New Holland Tractor	1999	Fair	17 years				\$ 25,000	\$ 18,000
Kubota Tractor	2003	Fair	13 years				\$ 20,000	\$ 15,000
Case 580	2003	Fair	13 years				\$ 60,000	\$ 50,000
John Deer Gator	2006	Good	10 years				\$ 15,000	\$ 15,000
Ex Mark Mower	n/a	Excellent	n/a				\$ 11,000	\$ 14,000
Air Compressor	n/a	Good	n/a				n/a	n/a

New Concord Operations Department

2016 Proposed Operations Department & Street Fund Expenditures	2015 YTD Spent	YTD % Spent	2015 Perm Approp	2016 Proposed Budget	2016 Perm Approp
Operations Department Expenditures					
Street Maint. Salaries	\$ 88,274	94%	\$ 94,000	\$82,000.00	
Personnel Benefits	\$ 29,414	84%	\$ 35,000	\$30,000.00	
Utilities	\$ 30,886	99%	\$ 31,200	\$34,000.00	
Professional Services	\$ 9,804	94%	\$ 10,400	\$11,000.00	
Supplies, Repairs & Maint	\$ 25,151	80%	\$ 31,400	\$24,000.00	
Truck Lease principle				\$4,676.00	
Truck Lease interest				\$653.00	
Transfers Out	\$ -		\$ -	\$0.00	
Capital Improvements	\$ 24,715	100%	\$ 24,800	\$19,000.00	
TOTAL STREET MAINTENANCE	208,244	92%	\$ 226,800	\$205,329.00	\$205,540.00
Street Maintnenace Reserve					
MVL Tax Capital Improvement	\$ 6,600	84%	\$ 7,894	\$4,644.00	\$4,644.00
Permissive Tax Capital Improve	\$ 9,452	96%	\$ 9,803	\$6,816.00	\$6,816.00
Street Assessment Fund Expenditures					
Repairs and Maintenances	\$ 40,149	98%	\$ 41,000	\$35,000.00	
Capital Improvement	\$ 104,408	95%	\$ 110,000	\$60,000.00	
Auditor & Treasurer's Fees	\$ 1,854	93%	\$ 2,000	\$2,000.00	
Total Street Assessment Fund	\$ 146,411	96%	\$ 153,000	\$97,000.00	\$98,940.00

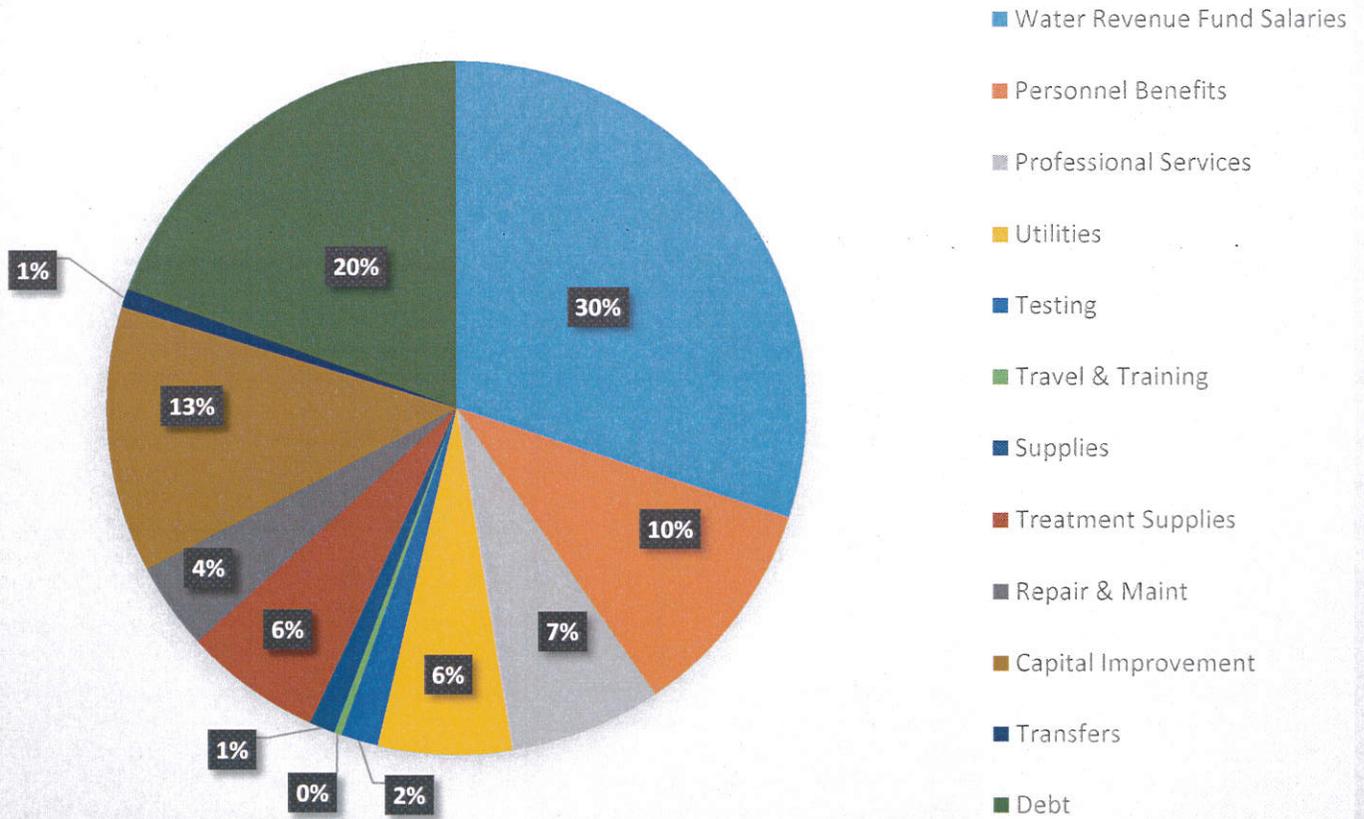
Water Department

Objectives and Activities

- Deliver safe, reliable, high-quality water in sufficient volume to meet consumers' needs
- Protect public health by ensuring delivered water complies with regulatory standards and addressing emergency situations promptly and thoroughly
- Improve operations and services, achieving cost-effectiveness and efficiency without sacrificing quality
- Plan for the future by investing today in preventive maintenance, periodic renewal, and replacement of facilities

Position Titles	2015 Current Number (FTEs)	2016 Adopted (FTEs)
Plant Superintendent	.5	.5
Plant Operator	1.5	1.5

2016 Water Department Expenditures



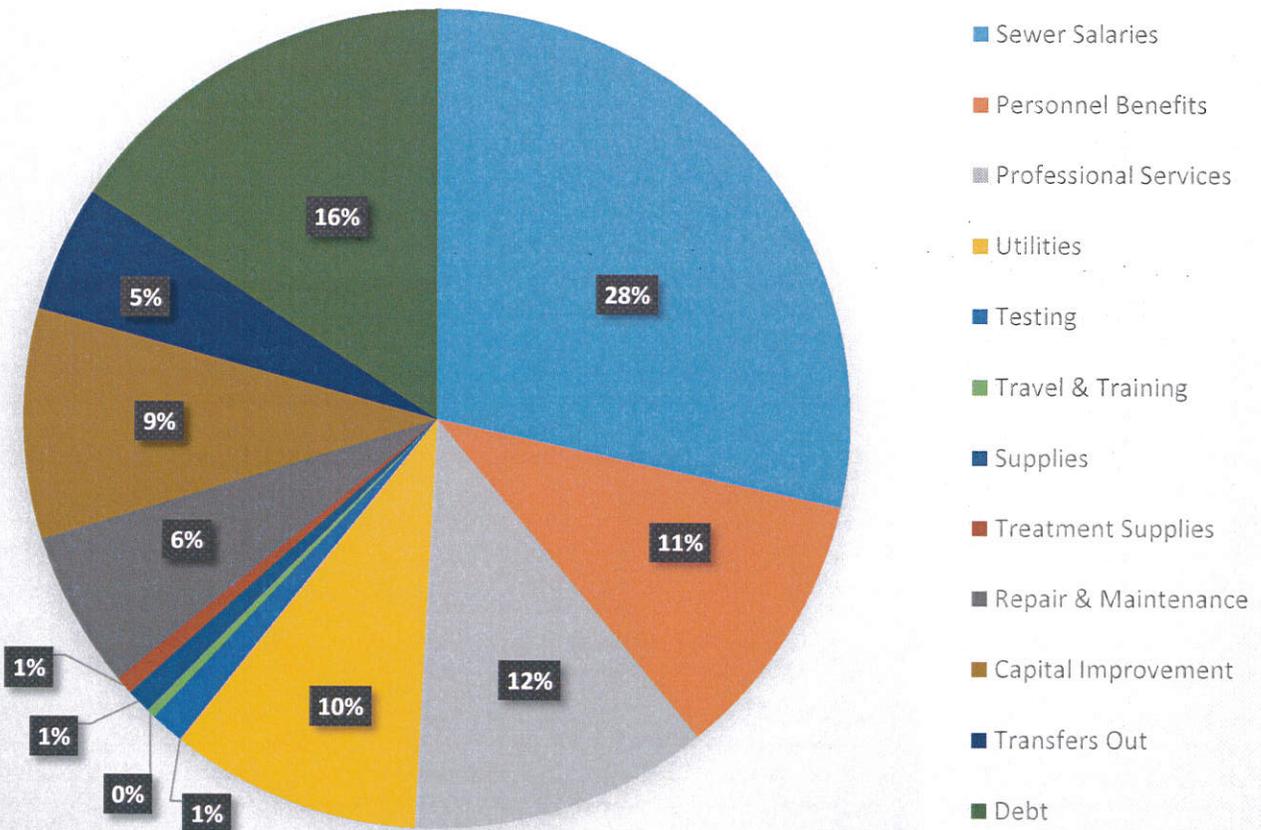
Wastewater Department

Objectives and Activities

- Protect public health by protecting Ohio waterways, ensuring treated water complies with regulatory standards, and addressing emergency situations promptly and thoroughly
- Improve operations and services, achieving cost-effectiveness and efficiency without sacrificing quality
- Plan for the future by investing today in preventive maintenance, periodic renewal, and replacement of facilities
- Perform Laboratory analysis on waste water to measure the performance of treatment system.

Position Titles	2015 Current Number (FTEs)	2016 Adopted (FTEs)
Plant Superintendent	.5	.5
Plant Operator	1.5	1.5

2016 Wastewater Department Expenditures



Water Treatment Plant								
Vehicle/Equipment	Year	Condition	Age	Mileage/Hours	Target Replacement Year	Life Expectancy of New Unit	Estimated Replacement Cost	Original Cost
Backwash pump	1995	Poor	20	Not tracked	2016	15 years	\$15,000	Unknown
Carbon Feeder	1995	Fair	20	Not tracked	2017	20 years	\$20,000	Unknown
Clairfier Rehabilitation	N/A	Poor	20		2016	30 years	\$125,000	N/A
Filter Face Piping	N/A	N/A			2017	20 + years	\$175,000	N/A
Generator	N/A	N/A			2017	20 + years	\$95,000	N/A
Level Trasnmitter	1995	Fair	20	Not tracked	2016	20 + years	\$15,000	Unknown
CL2 wiring & relay	N/A	N/A			2016	20 + years	\$600	N/A
Roof Replacement	?	Poor	?	Clearwell room	2017	20 years	\$1,200	Unknown

Waste Water Plant								
Vehicle/Equipment	Year	Condition	Age	Mileage/Hours	Target Replacement Year	Life Expectancy of New Unit	Estimated Replacement Cost	Original Cost
Generator	N/A	N/A			2017	20 + years	\$95,000	N/A
Pump(s)	Various	Varies			As needed	10 Years	\$15,000	Varies
Lab Bldg soffit/fascia	1984	Poor	31		2000	20 + years	\$2,000	N/A
Dissolved O2 Meter	2005	Fair	10		2016	10 Years	\$1,500	\$1,500
Ammonia Meter	2000	Fair	15		2016	10 Years	\$1,500	\$1,500
UV Bulbs	2014	Fair	1.5		2016	2 years	\$1,500	\$1,500
Filter Control Replacement	1984	Fair	31		2018	30	\$25,000	Unknown

New Concord Water Department

2016 Proposed Water & Utility Deposit Fund Expenditures	2015 YTD Spent	YTD % Spent	2015 Perm Approp	2016 Proposed Budget	2016 Perm Approp
Water Department Expenditures					
Water Revenue Fund Salaries	\$ 187,397	94%	\$ 200,000	\$175,000.00	
Personnel Benefits	\$ 57,433	96%	\$ 60,000	\$60,000.00	
Professional Services	\$ 33,316	82%	\$ 40,400	\$41,000.00	
Utilities	\$ 28,381	89%	\$ 32,000	\$36,000.00	
Testing	\$ 5,225	77%	\$ 6,800	\$10,000.00	
Travel & Training	\$ 1,009	92%	\$ 1,100	\$2,000.00	
Supplies	\$ 4,448	56%	\$ 8,000	\$7,000.00	
Treatment Supplies	\$ 35,519	97%	\$ 36,500	\$37,000.00	
Repair & Maint	\$ 22,032	97%	\$ 22,625	\$23,500.00	
Capital Improvement	\$ 15,991	96%	\$ 16,600	\$72,000.00	
Transfers	\$ -		\$ -	\$5,000.00	
Advance Out	\$ -		\$ -	\$0.00	
OWDA Loan Interest-5TH 3RD	\$ 30,534	100%	\$ 30,575	\$27,000.00	
OWDA Loan Principle	\$ 75,886	100%	\$ 75,938	\$75,000.00	
Tank Loan Principle	\$ 5,422	50%	\$ 10,843	\$10,843.00	
Total Water Dept.	\$ 502,593	93%	\$ 541,381	\$581,343.00	\$628,228.00
Water Department Reserve				\$20,000.00	
Utility Deposit Expenditures					
Utility Deposits Refunded	\$ 784	8%	\$ 10,000	\$3,000.00	
Deposits Applied	\$ 1,704	17%	\$ 10,000	\$3,000.00	
Transfers				\$15,000.00	
Total Utility Deposits	\$ 2,488	12%	\$ 20,000	\$21,000.00	\$25,322.00

New Concord Wastewater Department

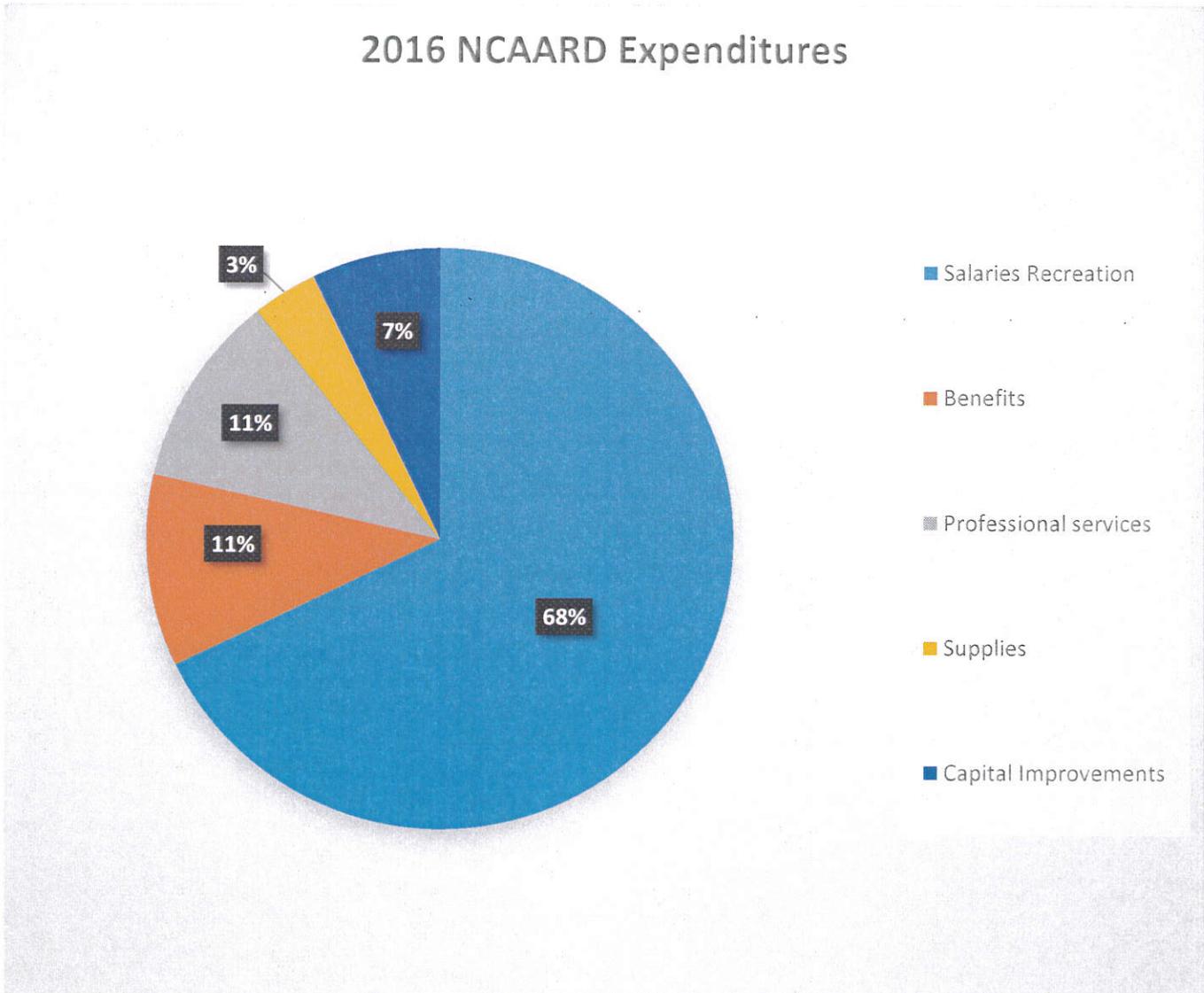
2016 Proposed Wastewater Dept, Debt and Reserve Expenditures	2015 YTD Spent	YTD % Spent	2015 Perm Approp	2016 Proposed Budget	2016 Perm Approp
Wastewater Department Expenditures					
Sewer Salaries	\$ 161,217	99%	\$ 163,000	\$160,000.00	
Personnel Benefits	\$ 58,144	95%	\$ 61,000	\$60,000.00	
Professional Services	\$ 53,853	83%	\$ 65,000	\$66,000.00	
Utilities	\$ 50,411	92%	\$ 55,000	\$55,000.00	
Testing	\$ 6,308	63%	\$ 10,000	\$7,500.00	
Travel & Training	\$ 690	69%	\$ 1,000	\$2,000.00	
Supplies	\$ 4,373	49%	\$ 8,881	\$5,500.00	
Treatment Supplies	\$ 3,069	75%	\$ 4,100	\$4,000.00	
Repair & Maintenance	\$ 31,239	78%	\$ 40,000	\$35,000.00	
Capital Improvement	\$ 24,951	98%	\$ 25,550	\$51,000.00	
Ref Sewer Bond Principle	\$ 25,889	104%	\$ 24,873	\$25,889.00	
Ref Sewer Bond Interest	\$ 12,921	93%	\$ 13,937	\$12,921.00	
Transfers Out	\$ 28,000	70%	\$ 39,915	\$28,000.00	
WWTP Clarifiers Principle	\$ 11,646	100%	\$ 11,646	\$11,646.00	
East End Sewer Interest	\$ 911	92%	\$ 988	\$911.00	
East End Sewer Prin	\$ 7,675	101%	\$ 7,599	\$7,675.00	
Sludge Press Interest	\$ 1,899	72%	\$ 2,635	\$1,899.00	
Sludge Press Prin.	\$ 14,557	105%	\$ 13,821	\$14,557.00	
WWTP Imp II Interest	\$ -		\$ -	\$0.00	
WWTP Imp II Principle	\$ 4,500		\$ -	\$4,500.00	
West Side Sewer Debt	\$ 8,517	100%	\$ 8,517	\$8,517.00	
Total Sewer Fund Expense	\$ 510,769	92%	\$ 557,460	\$362,515.00	\$592,390.00
Wastewater Plant Debt					
USDA WWTP Bonds Int	\$ 12,292	99%	\$ 12,400	\$12,292.00	
USDA WWTP Bonds Principle	\$ 10,000	98%	\$ 10,227	\$10,000.00	
Transfers Out	\$ -		\$ -	\$0.00	
Total Sewer Plant Debt	\$ 22,292	99%	\$ 22,627	\$22,292.00	\$22,292.00
Wastewater Reserves					
Sewer Plant Major Repair & Mt	\$ -	0%	\$ 5,000	\$0.00	
Capital Improvements	\$ 5,000	100%	\$ 5,000	\$5,000.00	
Transfers Out	\$ -		\$ -	\$0.00	
Total Sewer Plant Reserve	\$ 5,000	50%	\$ 10,000	\$5,000.00	\$42,305.00

Recreation Department (NCAARD)

Objectives and Activities

- NCAARD develops arts and recreation programming and facilities in the New Concord Area, offering participatory and inclusive activities that engage, inspire, and educate.
- Work with the Village Council on the Community Innovation grant to set long term recreation goals for the New Concord Area.
- Continue to provide support for the operations of the New Concord Area Pool (NCAP).
- Offer strong programs and adapt programming to meet the needs, passions, gifts, and talents of the community.

Position Titles	2015 Current Number (FTEs)	2016 Adopted (FTEs)
Program Director	.5	.5
Intern	1	1



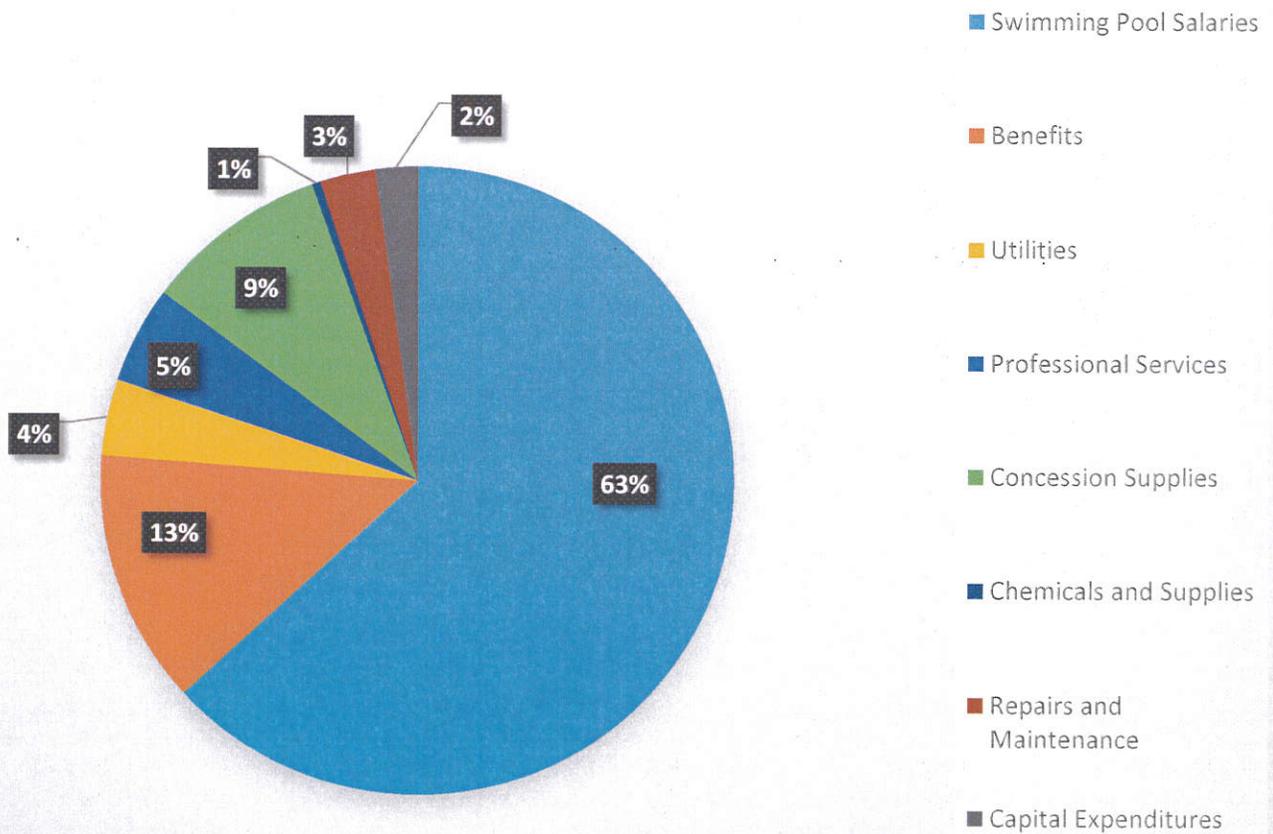
New Concord Area Pool

Objectives and Activities

- To maintain a safe and enjoyable pool environment, all swimmers and other pool visitors, employees, and volunteers.
- Increase the number of seasonal pool passes purchased.
- Offer a variety of special events/programs to assist with pool fundraising efforts.

Position Titles	2015 Current Number (FTEs)	2016 Adopted (FTEs)
Pool Manager	1	1
Lifeguards	5	5

2016 New Concord Area Pool Expenditures



NCAARD and NCAP

2016 Proposed Recreation & Pool Fund Expenditures	2015 YTD Spent	YTD % Spent	2015 Perm Approp	2016 Proposed Budget	2016 Perm Approp
NCAARD Expenditures					
Salaries Recreation	\$ 16,907	85%	\$ 20,000	\$19,000.00	
Benefits	\$ 2,146	72%	\$ 3,000	\$3,000.00	
Professional services	\$ 2,366	79%	\$ 3,000	\$3,000.00	
Supplies	\$ -	0%	\$ 2,000	\$1,000.00	
Capital Improvements	\$ 1,203	80%	\$ 1,500	\$2,000.00	
Transfers Out	\$ -		\$ -	\$0.00	
Total NCAARD	\$ 22,621	77%	\$ 29,500	\$28,000.00	\$55,778.00
New Concord Area Pool Expenditures					
Swimming Pool Salaries	\$ 19,000	100%	\$ 19,000	\$29,000.00	
Benefits	\$ 2,000	100%	\$ 2,000	\$6,000.00	
Contracts	\$ -		\$ -	\$0.00	
Utilities	\$ 1,840	94%	\$ 1,950	\$1,800.00	
Professional Services	\$ 2,028	97%	\$ 2,100	\$2,300.00	
concession supplies	\$ 5,150	95%	\$ 5,400	\$4,300.00	
Chemicals and Supplies	\$ 144	72%	\$ 200	\$200.00	
Repairs and Maintenance	\$ 1,234	91%	\$ 1,350	\$1,300.00	
Capital Expenditures	\$ -		\$ -	\$1,000.00	
Transfers Out	\$ -		\$ -	\$0.00	
Total Pool	\$ 31,395	98%	\$ 32,000	\$45,900.00	\$45,927.00
Pool Reserve					

New Concord Misc. Funds

2016 Proposed Misc. Fund Expenditures	2015 YTD Spent	YTD % Spent	2015 Perm Approp	2016 Proposed Budget	2016 Perm Approp
Community Commons TIF Expenditures					
FEMA Repair and Maintenance	\$ -				
FEMA Transfers	\$ -				
Total FEMA Storm Fund Exp	\$ -			\$0.00	
Bond and Note Principle	\$ 22,645	102%	\$ 22,225	\$22,645.00	
Bond and Note Interest	\$ 3,167	88%	\$ 3,586	\$3,167.00	
Total Incent Dist Debt Fund	\$ 53,896	209%	\$ 25,811	\$25,812.00	\$28,084.00
Incent Dist Professional Services	\$ -	0%	\$ 1,000	\$1,000.00	
Misc. Expenses			\$ -	\$0.00	
Capital Improvements	\$ -	0%	\$ 12,338	\$12,338.00	
Transfers out	\$ -		\$ -	\$0.00	
Community Commons Develop.	\$ -	0%	\$ 13,338	\$13,338.00	\$13,338.00
Water Treatment Plant Algea Grant Expenditures					
Miscellaneous Expenses	\$ -		\$ -	\$0.00	
Transfer out	\$ 1,975	100%	\$ 1,975	\$0.00	
Total OBWC Grant Fund	\$ 1,975	100%	\$ 1,975	\$0.00	
Capital Improvements	\$ -		\$ -	\$0.00	
Advance Return	\$ 11,432	100%	\$ 11,432	\$0.00	
Total OEPA Lab Grant Fund	\$ 11,432	100%	\$ 11,432	\$0.00	
Local Government Innovation Fund Grant - NCAARD Strategic Plan Expenditures					
LGIF Project Professional Svcs	\$ 30,468	68%	\$ 45,000	\$5,000.00	
Miscellaneous	\$ -			\$0.00	
Transfers Out	\$ -			\$0.00	
Advance Return	\$ -			\$0.00	
Total LGIF Project	\$ 30,468	68%	\$ 45,000	\$5,000.00	\$20,158.00
South Friendship Drive Development Expenditures					
S Friendship Professional Svcs	\$ 18,275	37%	\$ 50,000	\$20,000.00	
Miscellaneous	\$ -	0%	\$ 25,000	\$0.00	
Capital Improvements	\$ -	0%	\$ 65,000	\$0.00	
Transfer Out	\$ -		\$ -	\$0.00	
Advance Out	\$ -		\$ -	\$0.00	
S Friendship Improvement Fund	\$ 18,275	13%	\$ 140,000	\$20,000.00	\$21,535.00

Celebrate New Concord

2016 Proposed Celebrate New Concord Expenditures	2015 YTD Spent	YTD % Spent	2015 Perm Approp	2016 Proposed Budget	2016 Perm Approp
Celebrate New Concord Expenditures					
Celebrate N C Profess. Services	\$ 5,185	69%	\$ 7,500	\$7,500.00	
Misc Expenses	\$ 100	10%	\$ 1,000	\$500.00	
Transfers out	\$ -		\$ -		
Total Celebrate NC Expense	\$ 5,285	62%	\$ 8,500	\$8,000.00	\$13,143.00

2015 4th Quarter Comparison

	DECEMBER 2015	% EOY 2014	Revenue
REVENUE			
Real Estate Taxes	77,697	70%	\$ 75,000
Tang Pers Property	0		
Intangible Tax	0		
Total Local Taxes	77,697	70%	\$ 75,000
Income Tax	585,723	99%	\$ 585,000
Income Tax Safety Service	253,906		\$ 290,000
Total Income Taxes	839,628	142%	\$ 875,000
State Shared Local Govern	29,166	106%	\$ 27,000
State Shared Estate Tax	0	0%	\$ -
State Shared Cigarette Tax	146	105%	\$ 100
State Shared Other Rev.	566	108%	\$ 400
Homestead and Rollback Rev.	10,170	99%	\$ 9,800
Elec. & Gas Dereg. Receipt	0		\$ -
Tang Pers Property Reimb	540	50%	\$ 500
Revenue in Lieu of Taxes	0		\$ -
Total State Shared Revenue	40,588	94%	\$ 37,800
Charges for services	0		\$ -
Police Grants and Contracts	17,361	271%	\$ -
Court Fines	29,047	71%	\$ 28,000
Court Fines - Agency Funds	9,445		\$ -
Building Permits	589	159%	\$ 400
Misc Permits	1,975	198%	\$ 1,000
Fines OVMI Educ	293	217%	\$ 100
Musk Co Drug Fines - educ	0		\$ -
Collection Fee	611	68%	\$ 500
Court Ordered Restitution	0	0%	\$ -
Continuing Police Training	0		\$ -
Proceeds from Notes	24,650		\$ -
Interest on Investments	1,667	80%	\$ 1,500
Contributions - Police Department	6,041		\$ -
Rental Income	14,380	104%	\$ 14,000
Misc Income	16,305	62%	\$ 15,000
Advance In	0		\$ -
Transfers In	0		\$ -
Total General Misc. Revenue	122,365	133%	\$ 60,500
Total General Fund Revenue	1,080,278	129%	\$ 1,048,300
Streets - MVL	9,389	115%	\$ 8,500
Streets - Gas Excise Tax	31,424	102%	\$ 29,000
Streets - Gas Tax	16,233	102%	\$ 15,000
Misc Income	2,459		\$ -

2015 4th Quarter Comparison

	DECEMBER 2015	% EOY 2014	Revenue	
REVENUE				
Streets - Transfers	120,845	101%	\$	120,000
Total Street Maintenance Revenue	180,350	103%	\$	172,500
Monthly MVL Tax	689	34%	\$	500
Gas Excise Tax	2,314	111%	\$	2,000
S H IMP State Gas Tax	1,316	90%	\$	1,000
Transfers In	30	100%	\$	30
Total MVL Tax Revenue	4,350	77%	\$	3,530
Permissive Tax Rev	6,935	96%	\$	6,500
Transfers In	30	100%	\$	30
Total Permissive Tax Revenue	6,965	96%	\$	6,530
Contributions Grants/Fees	14,000	100%	\$	14,000
Recreation Fund transfers in	7,000	100%	\$	7,000
Total NCAARD	21,000	100%	\$	21,000
Celebrate New Concord Contrib.	7,080	95%	\$	7,000
Total Celebrate New Concord	7,080	95%	\$	7,000
Taxes-Real Estate	80,130	75%	\$	80,000
Homestead and Rollback Rev	9,388	99%	\$	9,000
Tangible Per. Prop Tax Reimb	0		\$	-
Rev. in lieu of Taxes	0		\$	-
Street Repair Levy	0		\$	-
Total Street Assessment Revenue	89,518	77%	\$	89,000
Fire State Grants	5,640	81%	\$	5,000
Fire and EMS Contracts	129,360	128%	\$	130,000
EMS Run Charges	349,573	115%	\$	275,000
Proceeds from Notes	0		\$	-
Contributions	100		\$	-
Misc. Income	11,437	52%	\$	7,000
Transfers In	232,000	580%	\$	240,000
Total Fire & EMS Fund	728,109	153%	\$	657,000
Revenue in Lieu of Taxes	5,578	101%	\$	-
Proceeds from Notes and Bonds	0	0%	\$	-
Transfers In	0		\$	-
Community Commons Development	5,578	3%	\$	-
N. Friendship Sewer Assess	2,719	122%	\$	2,500
Transfers In	12,603	117%	\$	11,000
Total N. Friendship	15,322	118%	\$	13,500

2015 4th Quarter Comparison

	DECEMBER 2015	% EOY 2014	Revenue
REVENUE			
Grant Proceeds	10,000		\$ -
Advance In	0	0%	\$ -
Total OEPA Lab Grant Fund	10,000	100%	\$ -
Grants and Donations	35,626		\$ -
Transfers In	5,000		\$ -
Advances In	0		\$ -
Total LGIF Project	40,626		\$ -
Grant Proceeds	0		\$ -
Transfers In	40,000		\$ -
Advances In	0		\$ -
Proceeds from Bond and Notes	0		\$ -
Payments from Private Entity	0		\$ -
Total S. Friendship Improvement Fund	40,000		\$ -
Water Billing	478,916	102%	\$ 475,000
Bulk Water Sales	10,344	113%	\$ 9,500
Water Tap Fees	750	35%	\$ 750
Misc. Rev	23,985	188%	\$ 20,000
Penalty Fees	8,106	104%	\$ 5,000
Advance In	11,432		\$ -
Transfers In	565		\$ -
Total Water Revenue	534,097	107%	\$ 510,250
Sewer Billing	495,676	105%	\$ 480,000
Sewer Disposal- Guernsey Co.	0		\$ -
Waste Haulers	7,425	283%	\$ 5,000
Sewer Tap Fees	750	50%	\$ 750
Penalty Fees	0	0%	\$ -
Misc. Revenue	1,082	11%	\$ 500
Sludge Press	0		\$ -
Transfers In	4,745		\$ -
Total Sewer Revenue	509,679	105%	\$ 486,250
Proceeds from Notes	0		\$ -
Debt Service Fund Transfers In	22,312	100%	\$ 22,312
Total Debt Service Fund	22,312	100%	\$ 22,312
Loan Proceeds WWTP Resv fd	0		\$ -
WWTP Reserve Fund Trans. In	5,000	100%	\$ 5,000
Total WWTP Reserve Fund	5,000	100%	\$ 5,000
Swimming Pool Grants	0		\$ -
Season Passes	12,075	112%	\$ 11,000

2015 4th Quarter Comparison

	DECEMBER 2015	% EOY 2014	Revenue
REVENUE			
Daily Passes	5,753	159%	\$ 5,000
Special Events	6,082	95%	\$ 5,500
Concession Receipts	8,033	118%	\$ 7,500
Programs	1,100	49%	\$ 800
Property Sale Proceeds	0		\$ -
Misc. Revenue	0		\$ -
Donations	291		\$ -
Transfer In	5,000	673%	\$ -
Total Swimming Pool Revenue	38,334	125%	\$ 29,800
Water Guaranteed Dep Revenue	0		\$ -
DEPOSITS	4,225	92%	\$ 3,000
Total Water Guaranteed Deposits	4,225	92%	\$ 3,000
Total Revenue	3,342,822	113%	\$ 3,074,972
net transfers	-455,130	207%	
net advance	-11,432	114%	
Total Net Revenue	\$ 2,876,260	105%	